





# The External Validity of External Quality Assurance

#### Sofiane SAHRAOUI

Institute of Public Administration (Bahrain) & Arab Governance Institute (Tunisia)

Keynote @ INQAAHE CONFERENCE Drake Hotel, Chicago , 2 April 2015



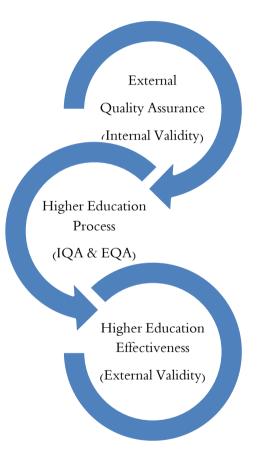
- EQA Effects on HE Effectiveness
- Assessing the effectiveness of HE
- Assessing the effectiveness of EQA
- Construct validity approach to EQA external validity
- Empirical Model of EQA in HE
- ✤2007 INQAAHE guidelines of good practice
- Implications for EQAAs and INQAAHE



**المعمد العربي للموكمة** حوكمة أفضل للقطاع العام

# Validating EQA Effects on HE Effectiveness







**المعمد العربي للموكمة** حوكمة أفضل للقطاع العام

# How do we assess the HE process and effectiveness of HE?



- Ascertain the efficiency and effectiveness of HEI processes
  - Teaching & learning
  - Resources
  - ✤Governance & management

♣Etc.

- ≻Measure the outcome of the HE process
  - ✤Employability, academic standards, etc.
  - External validation of the HE process
- Suitability of input and output
- Covered by program and institutional reviews

(conducted by EQAAs)



How do we assess the effectiveness of EQA?



Validating the EQA process (Internal Validity)

EQAA internal structure and processes

- EQA process (review method, selection of reviewers, publication of results, etc.)
- Validating EQA outcomes or process instances (External Validity)
   Validity and reliability of EQAA assessments
   EQAA internal validity covered by INQAAHE guidelines
   EQAA external validity largely ignored beyond the institutional memory of review Boards

**المعمد العربي للحوكمة** حوكمة أفضل للقطاع العام





- > Type 1 (false positives) and Type 2 (false negatives) errors
- ►Lack of evidence of the impact of EQA on HE effectiveness
- Distorting effects of EQA on HE effectiveness (e.g. Ranking game)



Do we need to assess the validity of EQA?



- ► EQAAs require HEIs to validate their HE process through outcome measures!
  - EQAAs should likewise validate the outcome of their EQA process
  - Does EQA impact HE effectiveness?
  - Arab region US News Rankings seem to indicate otherwise!
- $\geq$  2 types of validity
  - Validity of governance and methodology of EQA (internal)
  - Validity of the EQA process in specific instances (external)
- The missing QA: validity of review results which

will be examined through research validation process

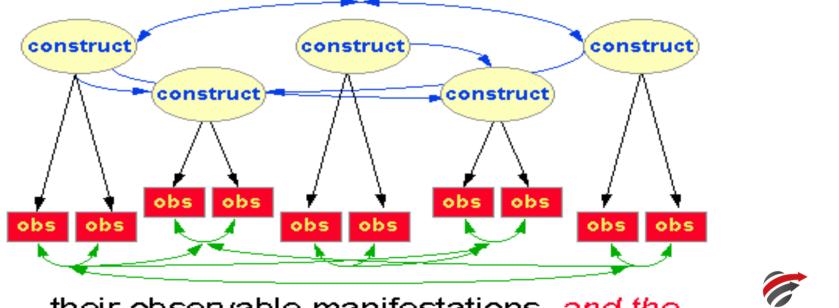






# The Nomological Network

#### a representation of the concepts (constructs) of interest in a study,



...their observable manifestations, and the interrelationships among and between these



المعهد العربي للدوكمة

حوكمة أفضل للقطاع العام

# Threats to Validity of Research Results



- ✓ the researcher in framing the theory (Construct level)
- ✓ the measuring instrument in empirically tapping the domain of the theoretical construct (observable level)
- ✓ the conditions of measurement (research context)
- ✓ the respondent in 'providing answers'
- ✓ the researchers' interpretation of scores in relation to the original hypothesis



# Threats to Validity in EQAA Reviews



- Framing the theory of QA
  - -What is the QA theory for external reviews?
  - -Benchmarking approach to developing QA review methodology is atheoretical
  - -Need to frame an explicit theory of QA to serve as a validating 'normative' structure for operating model
  - -Review indicators should disentangle causes and effects and results and outcomes
- Review items to tap the theoretical domain of the model constructs
  - -Review items are observables that tap the domain of QA theoretical constructs
  - Items, as observables of the indicator, should cluster with other items that sample the theoretical domain of the indicator



**المعمد العربي للموكمة** حوكمة أفضل للقطاع العام

# Developing Review Indicators and Assessment Items



#### Develop a theoretical model of EQA

Assignment of assessment items to model constructs (Indicators)

#### Dominant approach

Assignment of items to indicators (constructs) is usually done at face validity
 Forcing of theoretical categorizations (Indicators) by EQAAs

#### Alternative approach

- Empirical keying to do the assignment of items to indicators (e.g. Qsort, factor analysis, etc.)
- Derive and update indicators from the empirical clustering of items
- >Initial body of pilot data collected to finalize constructs
- ➢ Further validation done periodically on a fresh body of data





# Empirical keying



# • Objectives

- Validation of items
- Coherent measurements within each construct
- Eliminating irrelevant/redundant items and reallocating misplaced ones
- Decision on loadings (factor analysis)
  - >Item irrelevant if it does not load onto any of the constructs
  - Construct missing if several items load together with no construct designation



# Loading of program review indicators onto constructs: Curriculum



Curriculum	Student admissions	Teaching & Learning	Academic standards of graduates	Curriculum
1.1 The program has clear aims				V
<b>1.2 Intended learning outcomes are expressed in program and course specifications</b>				V
<b>1.3</b> The syllabus (curricular content) is accurately documented in terms of breadth, depth, relevance, appropriate references to current and recent professional practice and published research findings				V
1.4 The curriculum is organised to provide academic progression year-on-year, suitable workloads for students, and balances between knowledge and skills, and between theory and practice.				V
1.5 Teaching and learning approaches are adopted which support the attainment of aims and intended learning outcomes		V		6
1.6 Suitable arrangements are in place, and known to all faculty and students, to assess students' achievements		٧	<u>äa2</u>	ع العربي للمو. ذ أفضل للقطاع ال

# Loading of program review indicators onto constructs: Efficiency of resources



Resources	Student admissions	Faculty Resources & Qualifications	Student Services & support	Facilities	Quality management & policy planning
<b>2.1</b> The profile of admitted students matches the program aims and available resources.	٧				
2.2 Faculty members and others who contribute to the program are adequate in quantity and in the range of academic qualifications and professional experience they offer.		V			
<b>2.3</b> Physical and material resources are adequate in number, space, style and equipment				V	
2.4 The students make appropriate use of the available resources.			V		
<b>2.5</b> Arrangements are in place for orienting newly admitted students and for ensuring that all students receive appropriate continuing guidance and support			V		
2.6 The ratios of admitted students to successful graduates – including rates of progression, retention, year-on-year progression, length of study and first destinations of graduates – are sound				<mark>کمة</mark> لعام	د العربي للمو أفضل للقطاع ا

### Loading of program review indicators onto constructs: Academic standards of graduates



Academic Standards	Teaching & Learning	Academic standards of graduates	Student Services & support	Quality management & policy planning
<b>3.1</b> Academic standards are clearly stated in terms of aims and intended learning outcomes for the program and for each course.				V
<b>3.2</b> Benchmarks and internal and external reference points are used to determine and verify the equivalence of academic standards with other similar programs in Bahrain and worldwide.				V
3.3 The achievements of graduates meet program aims and intended learning outcomes, as expressed in final results, grade distribution and confirmation by internal and external independent scrutiny.		V		
<b>3.4</b> The achievements as seen in samples of students' assessed work are equivalent to similar programs in Bahrain and worldwide.		V	ă	<b>د العربي للموكم</b> ة أفضل للقطاع العام

# Loading of program review indicators onto constructs: Quality management



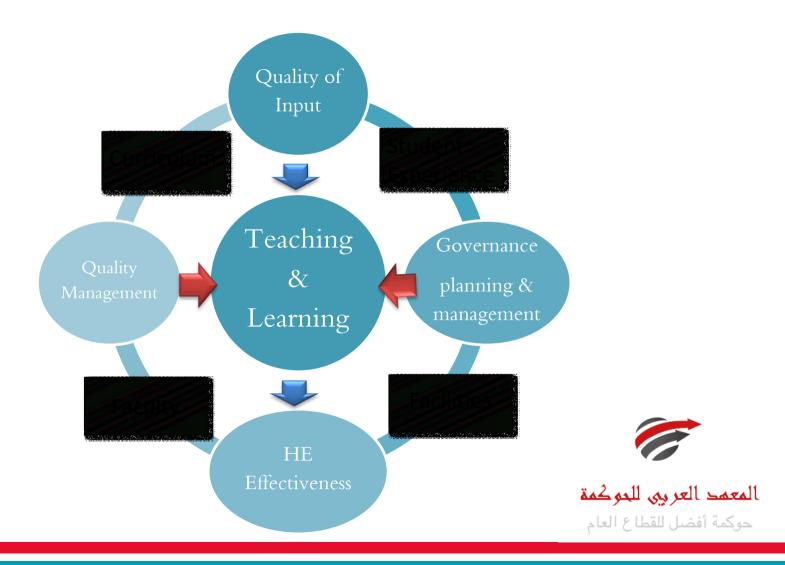
Quality Management	Faculty Resources & Qualifications	Student Services & support	Faciliti	es Quality management & policy planning
4.1 The institution's policies, procedures and regulations are applied effectively.				V
<b>4.2</b> There are arrangements for regular internal review and reporting.				V
4.3 The structured comments collected from, for example, students' and other stakeholders' surveys are analysed and the outcomes are used to inform decisions and made available to stakeholders.				V
4.4 Improvement planning and other mechanisms for continuing improvement are demonstrated				$\checkmark$
4.5 The arrangements for identifying continuing professional (staff) development needs and meeting them are effective.				V
4.6 There are adequate records of the development and conduct of the program, including the impact of the most recent improvement plan(s).				ممد العربي للدوكمة
				ممد العريبي للموكمة

16

حوكمة أفضل للقطاع العام

# Empirical Model of EQA in HE





# Model Corollaries



# Structural validity

- Primary path (direct cause-effects)
- Path effects (indirect cause effects)
- Moderator effects
- Alternative structural configurations of the model
- Theoretical impossibilities
- External validation of EQA model
  - Model relationships are supported by data collected through review tools
  - Review results are aggregated to test model
- Without external validation, EQA results are not deemed valid



# Implications for EQA Reviews



- Reviews conducted through validated indicators are more likely to be valid
- Validation of review methodology is a MUST for claiming validity of reviews
- ➢No need for systematic validation but only for a periodical check on the validity and reliability of EQA measurements
- Sampling can be used to ascertain validity of results across reviews
- Periodical validation can uncover other sources of threat to validity





Further Threats to Validity



- Review conditions
- > Authenticity of responses
- Conflict between reviewers' QA model and EQAA review model
- > Reviewers' intrusiveness into the fact-finding setting
  - What are the rules of engagement?
  - Are deception tactics allowed?
- > Accuracy and truthfulness of reviewers' renditions Above threats dealt with through manipulating 'experimental setting' المعمد العربي للبوكمة



حوكمة أفضل للقطاع العام

Some solutions to additional threats to validity



# >Methodological solutions to tackle threats to validity

- Multi-method EQA
- Detailed procedures and protocol to conduct visit
- Use of validated questionnaires and other quantitative methods for some measurements to enhance reliability and reduce variability across assessments
- Assessment remains a qualitative artifact

≻Validate past results within validated model

- Use past reviews to test model
- Identify possible type 1 and type 2 errors



# 2007 Guidelines of Good Practice



\* "Promoting public accountability of EQAAs"
> Reporting public information
> Research on the validity and reliability of EQAA reviews

#### EQA internal validation addressed through

- ▶1. Governance of the EQAA
- ▶2. Resources
- >3. QA of the EQAA
- ▶8. EQAA's Evaluation of the Institution and/or Program
- Reliability of review results
  - ▶9. Decisions (EQAA decisions must be impartial,
    - rigorous, thorough, fair, and consistent)
  - Does not advocate a reliability enforcement mechanism





# 2007 Guidelines of Good Practice



#### Reference to external validation

- >3. "The EQAA conducts internal self-review of its own activities, including consideration of its own effects and value.
- "Effect and value" left vague with no specific methodological or fact-finding requirement
- ▶3. "The review includes data and analysis" but does not specify about what
- ▶9. "Decisions" Examples of sources of evidence: "Representative samples of decisions for similar higher education institutions"
- ➢Reliability is again suggested here

No clear validity and reliability process is suggested



حوكمة أفضل للقطاع العام

Implications for EQAAs & INQAAHE



- Validation of review methodology and results
  - Empirical validation of review model and indicators
  - ➢ Periodical review and publication of validation results
  - Research based on the QA model to ascertain the impact of EQA on HE
- Integration of requirements of external validation within INQAAHE guidelines of good practice
- EQA has yet to make its business case. How it impacts higher education!







**المعمد العريبي للموكمة** حوكمة أفضل للقطاع العام



# Thank You

